Consultant: Audit File # **Index** Draft Report _______B Scope and Objective ______E FINDINGS AND RECOMMENDATINS Reportable Conditions F Disclosure Documentation G SUBSTANTIVE TESTING Labor Testing H Overhead Testing _______I **PLANNING** Engagement Letter L Compliance Auditing Checklist N Planning Materiality......O Tolerable Misstatement Calculation P ADMINISTRATIVE WORKING PAPERS Assignment Sheet/CPA Engagement Letter S

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Tab D

Audit Program

	Step	Ref	Auditor	Reviewer
	Preliminary Review and File Preparati	ion		
1.	Complete and include assignment sheet.	S		
2.	Review, sign and date Statement of Independence. Sign and date the statement.	T		
3.	Complete the Scope and Objective Statement.	E		
	Planning			
4.	Prepare and include a copy of the Engagement Letter to the Consultant.	L		
5.	Review the Consultant's permanent file and prior audit files.	M		
6.	Complete Compliance Auditing Checklist	N		
7.	Perform Planning Materiality Planning.	0		
8.	Compute Tolerable Misstatement.	P		
	Analytical Procedures and Fieldworl	k		
9.	Complete Entrance Conference Memo.	U		
10.	Reconcile Overhead schedule.	Q		
11.	Perform Direct Labor testing.	Н		
	Substantive Testing – Overhead Item	ıs		
12.	Perform Overhead testing and document results.	I		
			<u>. </u>	

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Step	Ref	Auditor	Reviewer
Calculate the consultant's FCCM.	J		_
Calculate other cost pool rates.	K		
Complete overall audit summary	С		
Developing Findings and Recommenda	tions		
Complete Closeout Conference Memo.	V		
Complete Reportable Conditions Form.	F		
Complete Disclosure Documentation Form	G		
Office Desk Work - Complete and Assemble Working Paper	rs and Pr	epare Aud	it Report
Include copy of Client Management Representation Letter	W		
Complete all Work Papers.	ALL		
Prepare and enter draft report.	В		
Complete Consultant / Contracting Officer Contact Information Section	R		
Complete final report and include under this section	A		
	Calculate other cost pool rates. Complete overall audit summary Developing Findings and Recommenda Complete Closeout Conference Memo. Complete Reportable Conditions Form. Complete Disclosure Documentation Form Office Desk Work – Complete and Assemble Working Paper Include copy of Client Management Representation Letter Complete all Work Papers. Prepare and enter draft report. Complete Consultant / Contracting Officer Contact Information Section	Calculate other cost pool rates. Complete overall audit summary C Developing Findings and Recommendations Complete Closeout Conference Memo. Complete Reportable Conditions Form. F Complete Disclosure Documentation Form G Office Desk Work – Complete and Assemble Working Papers and Pr Include copy of Client Management Representation Letter W Complete all Work Papers. ALL Prepare and enter draft report. B Complete Consultant / Contracting Officer Contact Information Section	Calculate other cost pool rates. Complete overall audit summary C Developing Findings and Recommendations Complete Closeout Conference Memo. Complete Reportable Conditions Form. F Complete Disclosure Documentation Form G Office Desk Work – Complete and Assemble Working Papers and Prepare Aud Include copy of Client Management Representation Letter W Complete all Work Papers. ALL Prepare and enter draft report. B Complete Consultant / Contracting Officer Contact Information Section

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	OVERHEAD AUDIT					
Co	onsultant:			Tab E		Audit File #
			Scope a	and Objectiv	re	
Sc	ope					
Au						ally Accepted Government and other procedures as
Ob	ojectives					
1.						on the basis of accounting in other Federal and State
2.	Express an opin	nion on the adequacy	y of the acco	unting system t	o accumulate and s	segregate contract costs.
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Tab F

Reportable Conditions

Complete this form each time you encounter a reportable condition or potential management point (less serious control deficiency, or operating condition that could be improved). Document pertinent facts in as much detail as possible. Indicated the type point by checking the appropriate box below and group the points for reporting purposes.

Point Type	Reportable Condition	Material Weakness	Other	
Condition:				
Cause:				
Effect/Reason Imp	provement Needed:			
Criteria:				
Recommendation	:			
:				
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Tab G

Disclosure Documentation

Purpose					
Source					
Source					
Scope					
Conclusion					
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Tab H

Labor Testing

Purpose			
Source			
Scope			
Conclusion			
			_
Proposed Labor	Verified Labor	Differen	ce WP Ref
Work Paper Ref Tab	Page of Date	Auditor	

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Tab H

Labor Testing

Labor and Fringe Benefits

Determine if labor is distributed into direct and indirect categories properly.

- 1. Verify that the total direct labor identified as the overhead base on the schedule agrees with the consultant's general ledger direct labor account.
- 2. Verify that the total direct and indirect labor agree with the 941's.
- 3. Trace and cross-reference transactions to/from source documents and the general ledger, confirming that they are not in the overhead cost pool. If no errors, copy documentation for one sample item. Include trace information from time sheet through general ledger. If errors, include trace information for all "error items."

Analysis of Principal's Compensation

- 1. Summarize principal's wages per payroll records. Add fringe benefits (i.e., health and life insurance premiums, pension, profit sharing, etc.) to determine total compensation.
- 2. Determine if figure is in accordance with the FAR 31.205-6(p).

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Tab I

Overhead Substantive Testing

Specific Accounts - Test specific accounts to determine if any unallowables exists.

- 1. **Taxes** Determine that taxes are allowable per FAR 31.205-41. Identify and verify to source documents through cash disbursements. Determine if allowable.
- 2. **Travel** Determined that insurance costs are allowable per FAR 31.205.46. Always sample this account. Sample transactions tracing from vendor invoices and expense report to general ledger. Costs are allowable only if the following information is documented.
 - A. Date and Place
 - B. Purpose of Trip
 - C. Name of personnel or relationship to the contractor
 - D. Log maintained for mileage.
- 3. **Rent** Determine if the amount is proper and in accordance with FAR 31.205-36.
 - A. Determine payee from cash disbursement journal.
 - B. Review leases for ownership.
 - C. If common ownership exists, make adjustments.
- 4. **Legal Fees** FAR 31.205-47

Sample legal fees to determine unallowables. Identify and verify to source documents through cash disbursements. Unallowables include any direct and indirect costs:

- A. In connection with any proceeding brought by a Federal, state or local government for violation by the consultant of a law or regulation.
- B. Of legal, accounting, etc, that arise as a result of a dispute between consultants that are partners in a joint venture, or similar shared interest arrangement.
- C. Of organization or reorganization.

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Tab I

Overhead Substantive Testing

5. **Depreciation** FAR 31.205-11

Review the depreciation policies in conjunction with the depreciation schedule and general ledger. Depreciation is reasonable if:

- A. Consistent with those followed in the same cost centers for business other than government.
- B. Reflected in the contractor's books or financial statements.
- C. Both used and acceptable for Federal Income Tax purposes.
- D. When the depreciation reflected on the books is different from that used for tax purposes, reimbursement shall be based on the asset cost amortized over the estimated useful life of the property using depreciation methods acceptable for income tax purposes.
- 6. **Credits** Scan the general ledger accounts to determine that all applicable credits (the applicable portion of income, rebate, allowances or other credits relating to any allowable costs and received by or accrued) are netted
- 7. Listing of Common Unallowable Expenses
 - 31.205-1 Advertising

Trade Show Expenses

Trade Show Labor

Promotional Material/Brochures

Souvenirs/Imprinted Clothing Provided to Public

Membership in Civic and Community Organizations

31.205-3 Bad Debts

Collection Costs

- 31.205-6 Personal Use of Company Vehicles
- 31.205-8 Contributions or Donations
- 31.205-13 Employee Gifts and Recreation

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Tab I

Overhead Substantive Testing

- 31.205-14 Membership in Social/Dining/Country Clubs Social Activities
- 31.205-15 Fines/Penalties
- 31.205-19 Key-Man Life Insurance Re-work Insurance
- 31.205-20 Interest Expense
- 31.205-22 Lobbying Costs
- 31.205-27 Organization/Re-Organization Legal Fees
 Organization/Re-Organization Accounting Fees
 Organization/Re-Organization Incorporation Fees
 Organization/Re-Organization Labor
 Capital Raising (Equity or LT Debt) Legal Fees
 Capital Raising (Equity or LT Debt) Accounting Fees
 - Capital Raising (Equity or LT Debt) Lender Fees
- 31.205-30 Patent Costs
- 31.205-33 Retainer Agreements
- 31.205-35 Relocation Costs (If over \$1,000)
- 31.205-46 Travel Costs in Excess of FTR Rates
- 31.205-49 Goodwill
- 31.205-51 Alcoholic Beverages

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Tab I Overhead Testing Work Papers

Account	_		
Purpose			
Source			
Scope			
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Conclusion			
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Proposed	Verified	Difference	WP Ref
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Work Paper Ref <u>Tab</u> AF #	Page of Date	Auditor	

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Overhead Testing Work Papers

Reference	GL Amount	Supported Amount	Difference	WP Ref
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Tab I

Overhead Testing Work Papers

	Overhead results w
Account	

Date	Verified To	Payee	Amount	Notes	√,≠

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$\sqrt{\ }$ - verified without exception	\neq - verified with exception

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Tab J

Facilities Capital Cost of Money

Purpose					
Source					
Scope					
Conclusion					
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Tab K

Purpose			Manap	ic Cost I oo	15	
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C						
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Conclusion						
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			Engage	ment Letter		
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Tab M Prior Audit Review

PURPOSE: To determine if material findings previously reported have been corrected and if they should be reported again in this report.

PRIOR FINDINGS: Audit File Number	Report Date _		Fiscal Year	
Internal Control Weakness or Compliance Describe the previously reported internated accounting systems.		ss. This principa	lly involves inadequate	;
Has this finding been corrected? Should it be reported in this report? If no, why not?	Yes Yes	No	N/A	
Describe any previously reported comple overhead schedules as FAR unallowable contract.)				
Has this finding been corrected? Should it be reported in this report? If no, why not?	Yes Yes	No	N/A	
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Tab N

Compliance Auditing Checklist

Identify the laws and regulations that, if not observed by the consultant, could have a direct and material effect on the financial related audit results.

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I.	Laws 1. Fee	deral: United States Code	
	2. Sta	te: Official Code of Georgia, Annotated, Code of Ethics and Conflict of Interest.	
	A.	Section 45-10-22 - "Full-time public officials with statewide powers prohibited from transactions business with all state agencies; public officials or employees with limited powers prohibited from transacting business with your own state agency."	
	B.	Section 45-10-23 - "Full-time employees prohibited from transacting business with own state agency, exception to prohibition for Board of Regents employees."	
	C.	Section 45-10-24 - "Part-time public officials with statewide powers prohibited from transacting business with any state agency, part-time employees prohibited from transacting business with own state agency; exceptions to prohibitions."	
II.	Regulat		
	A.	Federal Acquisition Regulations Subpart 31.2	
	B.	FAPG 172 - Federal Aid Policy Guide Part(c) 172, Title 23 CFR 172 "Administration of Sec. 172.1 thru Engineering and Design related Sec. 172.15 Service Contracts."	
	C.	FAPG 172, Section 172.5 Federal Aid Policy Guide, Part(c) 172, Section 172.5(c). Title 23 CFR states that the contracting agency shall prepare pre-negotiation audits to provide the necessary data to assure that the consultant has an acceptable accounting system, adequate and proper justification of the various rates charged to perform work and is aware of the FHWA's cost eligibility requirements.	
		te - TOPPS 4020-1 ofessional Service Contracts to Perform Aid or State Aid Work "	
	"Pr	ofessional Service Contracts to Perform Aid or State Aid Work."	

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Tab O

Planning Materiality

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Source					
Scope					
Conclusion					
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Tab P

Tolerable	Misstatement	Calculation
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Purpose					
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Scope					
Conclusion					
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Tab Q

Overhead Schedule Reconciliation

Reconciling Overhead schedule submitted by Consultant

- I. Scan overhead computation for obvious unallowables. Scan detailed general ledger for transactions that are unallowable and confirm that they are excluded from the overhead rate.
- II. Verify mathematical accuracy of the overhead rate.
- III. Reconcile the overhead rate to the general ledger/financial statements.

The recommendation overhead rate to the general reagent initialistic statements.
Conclusion
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Consultant/Contracting Officer Contract Information							
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			Assign	ment Sheet		
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Consultant:

Statement of Independence
Government Auditing Standards state:
"In all matters relating to the audit work, the audit organization and the individual auditors, whether government or public, should be free from personal and external impairments to independence, should be organizationally independent, and should maintain an independent attitude and appearance."
The below signature of the assigned auditor indicates that the auditor will maintain an independent attitude in performance of the audit, but the audit organization, of which the auditor is a member, is a party to the contract and has an indirect financial interest, which could be perceived as an organizational impairment.
Auditor's Signature
Work Paper Ref Tab Page of Date Auditor AF#

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Tab U

	Entra	ance Conference Memo	
The 1	Entrance Conference should include, at a	minimum, the following elements:	
1.	Purpose		
2.	Records needed to conduct audits		
3.	Contact Information for Administrative	vo Liginon:	
٥.	Contact information for Administrative	e Liaison.	
J.		e Liaison.	
<i>J</i> .	Name		
J.	Name		
J.	Name Title Phone Number		
4.	Name Title Phone Number	FAX number	
	Name Title Phone Number E-mail address	FAX number	
4.	Name Title Phone Number E-mail address Field Work Dates (from and to)	FAX number	
4 . 5 .	Name Title Phone Number E-mail address Field Work Dates (from and to) Report Procedures	FAX number	

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		E	ntrance Co	onference Me	mo	
7. Company Co	oncerns					
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Tab V

			Closeou	t Conference			
The C	loseout Conference shou	ıld include	e, at a minim	um, the following el	lements:		
1.	Purpose						
2.	Contact Information (C	hief finan	icial Officer)	:			
	Name						
	Title					-	
				FAX number			
	E-mail address				-		
3.	Report Procedures						
	•						
4.	Attendees						
							_
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AF#						

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				Closeou	t Conferenc	ee		
5.	Company	Issues						
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Tab W

Management Representation Letter

Two primary purposes of the Management Representations Letter are:

- 1. To assure that management accepts its responsibility for the assertions in the entity's financial statements. To fulfill this objective, the letter of representations should be sufficiently detailed to act as a reminder to management.
- 2. To document the responses from management to inquiries about various aspects of the audit. This provides written documentation of management representations in the event of a disagreement or a lawsuit between the auditor and the client.

During the audit, the consultant's management makes many representations to you in response to specific inquires and through documentation and reports. Management representations, either oral or written, generally should not be taken as the only support for important audit judgments and conclusions. These representations should corroborate information obtained from applying other audit procedures. In certain situations however, corroborating information that can be obtained from applying audit procedures other than inquiry is limited. For example, when management represents that it intends to take future action that has an impact on the overhead rate, the expression of that intent may be the only evidence available. In these situations, a written representation should be obtained to confirm management's plans, which may be relied on in the absence of any evidence to the contrary.

Management's refusal to furnish a written letter of representation constitutes a limitation on the scope of the audit sufficient to preclude an unqualified opinion. Therefore, you should generally either disclaim an opinion or withdraw from the engagement. However, based on the nature of the representations not obtained or the circumstances of the refusal, you may conclude that a qualified opinion is appropriate. In addition, you should consider and evaluate the effects of management's refusal to furnish a representation letter on his or her ability to rely on other management representations.

If you are precluded from performing procedures you consider necessary in the circumstances with respect to a matter that is material even though management has given representations concerning the matter, there exists a scope limitation. Accordingly, you should qualify your opinion or disclaim an opinion on the overhead.

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